

Memo

To: Board of Directors

From: Alan E. Clanin, Steven Wood and Larrie Ann Davis

Date: April 24, 2018

Subject: 2018-19 Revised Proposed Cash Budget

Attached is the Revised Proposed Cash Budget for fiscal year 2018-19. Following are some discussion points about the revised proposed budget:

1. Purchased Water: The total current year purchases are expected to be \$342,000. With the rainfall we received this year, we are expecting the figure for Purchased Water to increase slightly to \$375,000.

At this point, Crestline-Lake Arrowhead Water Agency has no plans to increase rates.

- 2. The major Discretionary Appropriations for the coming year are as follows:
 - Mainline Replacement: \$115,000 is budgeted for the completion of about 2,500 lf of mains.
 This includes the replacement of the 2" steel line that is a back-loop line between Lakeview and Crest Forest Drives.
 - Storage Tank Work: We have budgeted \$15,000 for the paving needed for the access road leading to the Zurich Tank site.
 - Well Development: We have budgeted \$35,000 for the completion of Electra Vertical Well and \$25,000 for well exploration. We added \$5,000 for sounding tubes which will measure water depth in wells.
 - Vehicle Replacement: Prior to the approval of the 2017-18 budget the District had requested the purchase of two Ford F250 Super Duty 4x4 trucks to replace the existing Ford F250 Super Duty Diesel vehicles. The Board recommended splitting the purchase of the two needed vehicles in to two budget years.

The District currently has one Ford F250 Super Duty 4x4 on order which was budgeted for in the 2017-18 budget. The truck will not arrive or be paid for until the 2018-19 budget year. Therefore the 2018-19 budget reflects the purchase of two vehicles (one carried over and one for this year).

After receiving estimates for a new backhoe the amount for allocated was increased to

\$138,000.

- As part of the State Water Resources Control Board water monitoring program the District will need to replace 7 source meters at a cost of \$1000 each.
- Office & Maintenance Facility: A total of \$65,000 has been budgeted for improvements in this area, which includes completing the Administration building update and emergency preparedness supplies.
- Office Equipment: A total of \$130,000 was originally budgeted for new billing software, to be paid over a two year period. We have budgeted \$65,000 for this year's installment. An additional \$45,000 was budgeted for enhancements and purchases of any necessary computer equipment and well an updated phone system.
- The total District reserves are estimated to be \$1,588,395 or 56.3% of the Operating Budget and are broken down as follows:
 - Reserve for Purchased Water estimated to be \$599,947 or 21.3%
 - Reserve for Future Improvements estimated to be \$213,841 or 7.6%
 - Contingency estimated to be 474,607 or 16.8%
 - Minimum Emergency Reserve estimated to be \$300,000 or 10.6%

Crestline Village Water District Cash Budget Fiscal Year 2018-19

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Reserve Carryover from Prior Year			\$1,871,537
Operating Revenues Operating Expenses Net Income from Operations		\$2,822,989 2,822,145 844	
Non-Operating Income		406,014	
Cash Reserves from Current Year			406,858
Available Cash Reserves			\$2,278,395
Discretionary Appropriations Inventory Mainline Replacement / Extensions Lakeview - Approx. 2,500 LF @ \$60.00 Storage Tank Work Zurich Tanks - Access Road Paving Well Development Electra Vertical Sounding Tubes Exploration Other Improvements Field Equipment Vehicle Replacement F250 Super Duty 4x4 (2) Backhoe Leak Detection Equipment Source Meters (7) MIOX Mixed Oxidant Solution Unit General Office & Maintenance Facility Office Update/Remodel Emergency Preparedness General Office Equipment General Billing Software Telephone System Replacement Office Computer Equipment		30,000 115,000 15,000 35,000 25,000 20,000 80,000 138,000 25,000 7,000 5,000 15,000 25,000 5,000 5,000 15,000 5,000 25,000 25,000 25,000	690,000
Reserves (% of Operating Exp.)	56.3%		\$1,588,395
Committed Reserves (% of Operating Expenses) Reserve for Purchased Water Reserve for Future Improvements Contingency Minimum Emergency Reserve	21.3% 7.6% 16.8% 10.6%	599,947 213,841 474,607 300,000	1,588,395
Unallocated Reserve		_	\$0

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Crestline Village Water District Calculations for Reserve for Purchased Water and Target Net Income from Operations Fiscal Year 2018-19

Reserve for Purchased Water			
Reserve Carryover from Prior Year			\$541,687
Base Annual Target Cost for Purchased Water	400,000		
Less: Estimated Excess/Overage Current Year Calculated Change to Reserve for Purchased Water Increase/(Decrease) to Reserve for Purchased V	341,740 Vater	58,260 58,260	58,260
Projected Reserve for Purchased Water (Ma	ximum \$700,000		\$599,947

Target Net Income from Operations (Including Non-Cash Ite	ms)								
Estimated Depreciation for Fiscal Year Increase/(Decrease) to Reserve for Purchased Water									
Target Net Income from Operations for Fiscal Year	Target Net Income from Operations for Fiscal Year								
Projected Net Income from Operations with NO Rate Increase		844							
Amount to Achieve Target Net Income from Operations	Amount to Achieve Target Net Income from Operations								
Amount Available from Non-Operating Income to Meet Targ	get								
Non-Operating Income Less: Debt Service Net Available from Non-Operating Income	406,014 0	406,014							
Amount to Achieve Target Income (Negative exceeds target)		272,951							
Change in Monthly Water Bill to Achieve Increase All Accounts	Services 4,950	\$4.60							

Reserve for Purchased Water	Beginning Balance	Change	Ending Balance
2004-05	0	100,000	100,000
2005-06	100,000	50,000	150,000
2006-07	150,000	575,000	725,000
2007-08	725,000	(26,134)	698,866
2008-09	698,866	1,134	700,000
2009-10	700,000	0	700,000
2010-11	700,000	0	700,000
2011-12	700,000	0	700,000
2012-13	700,000	0	700,000
2013-14	700,000	(30,221)	669,779
2014-15	669,779	(53,320)	616,459
2015-16	616,459	(18,872)	597,587
2016-17	597,587	(55,900)	541,687
2017-18	541,687	58,260	599,947

G/L		2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2017-18		2018-19		2018-19
ACCT		Actual		11 Months	Projected	Proposed								
NO.	DESCRIPTION	Totals	Budget	Totals	Totals	Budget								
	REVENUES													
	OPERATING REVENUES											:	:	
	WATER SALES											:	:	
411000	RESIDENTIAL WATER SALES	2,377,403.24	2,308,939.84	2,226,536.00	2,167,089.88	2,217,972.04	2,079,554.94	1,990,872.16	1,901,010.15	2,098,026.90	2,538,503.00	2,163,833.41	2,360,545.54	* 2,478,573.00
412000	BUSINESS WATER SALES	257,338.13	252,836.97	246,798.00	243,550.69	276,990.26	255,992.47	243,484.53	191,592.75	213,197.54	249,239.00	199,423.26	234,552.65	* 246,280.00
417000	OTHER WATER SALES	14,638.96	14,391.32	4,979.00	503.40	2,152.00	2,656.08	4,214.65	1,624.32	12,418.62	8,000.00	5,817.68	6,346.56	8,000.00
	TOTAL WATER SALES	2,649,380.33	2,576,168.13	2,478,313.00	2,411,143.97	2,497,114.30	2,338,203.49	2,238,571.34	2,094,227.22	2,323,643.06	2,795,742.00	2,369,074.35	2,601,444.75	2,732,853.00
	WATER SERVICES											•	•	
423100	TAPS & CONNECTION CHARGES	21,072.83	21,292.65	0.00	4,765.00	2,080.00	9,530.00	11,410.00	7,175.00	4,634.00	4,500.00	.,	7,270.91	5,000.00
423200	SHUT-OFF & TURN-ON CHARGES	98,653.64	93,303.44	93,541.00	86,240.67	84,737.89	80,696.19	75,323.26	72,799.69	76,338.28	80,609.00	74,325.17	81,082.00	* 85,136.00
												:	:	
	TOTAL WATER SERVICES	119,726.47	114,596.09	93,541.00	91,005.67	86,817.89	90,226.19	86,733.26	79,974.69	80,972.28	85,109.00	80,990.17	88,352.91	90,136.00
												:	:	
												:	:	
	TOTAL OPERATING REVENUES	2,769,106.80	2,690,764.22	2,571,854.00	2,502,149.64	2,583,932.19	2,428,429.68	2,325,304.60	2,174,201.91	2,404,615.34	2,880,851.00	2,450,064.52	2,689,797.66	2,822,989.00
												:	:	
	NON-OPERATING REVENUES													
491000	REVENUE FROM LEASES	0.00	0.00	0.00	0.00	0.00	1,000.00	0.00	2,000.00	0.00	2,000.00	,	,	2,000.00
492000	INTEREST REVENUES	70,775.08	28,241.33	14,643.00	8,125.62	6,893.07	7,392.50	5,971.17	6,779.86	10,278.00	9,500.00		24,738.89	21,000.00
493100	TAXES REVENUE	240,907.37	221,320.14	213,389.00	206,638.91	206,340.09	208,087.35	211,898.39	218,781.02	221,720.62	232,807.00	,	229,536.87	* 230,014.00
493200	AVAILABILITY ASSESSMENTS	150,005.66	149,236.25	148,434.00	149,005.19	147,479.23	147,594.72	148,634.63	152,777.50	141,197.25	142,000.00	•	140,456.25	142,000.00
495250	CONTRIBUTIONS IN AID RECEIVED	19,149.83	18,240.00	11,557.00	21,596.25	3,010.00	4,560.00	10,640.00	6,080.00	3,040.00	3,000.00	. ,	1,821.82	3,000.00
495900	MISCELLANEOUS REVENUES	8,157.74	2,187.49	3,728.00	5,471.43	8,398.22	19,460.61	10,058.55	5,927.58	17,793.07	11,658.00	2,172.53	2,370.03	8,000.00
	TOTAL NON-OPERATING REVENUES	488,995,68	419,225,21	391,751.00	390,837,40	372,120,61	388,095,18	387,202,74	392,345,96	394,028,94	400.965.00	396,389,82	402,923,86	406,014.00
	TOTAL NON-OPERATING REVENUES	488,995.68	419,225.21	391,/31.00	390,837.40	3/2,120.61	388,093.18	387,202.74	392,343.96	394,028.94	400,905.00	390,389.82	402,923.86	400,014.00
	TOTAL REVENUES	3,258,102,48	3,109,989,43	2,963,605,00	2.892.987.04	2,956,052,80	2.816.524.86	2,712,507,34	2,566,547.87	2,798,644.28	3 281 816 00	2,846,454.34	3 002 721 52	3,229,003.00
	TOTAL REVENUES	3,236,102.46	3,103,989.43	2,703,003.00	2,072,987.04	2,730,032.80	2,010,324.80	2,712,307.34	2,300,347.87	2,790,044.20	3,261,610.00	2,040,434.34	3,074,721.32	3,449,003.00
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G/L		2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2017-18		2018-19		2018-19
ACCT		Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual		11 Months	Projected	Proposed
NO.	DESCRIPTION	Totals	Totals	Totals	Totals	Totals	Totals	Totals	Totals	Totals	Budget	Totals	Totals	Budget
	EXPENSES													
	SOURCE OF SUPPLY EXPENSES													
511000	SUPERVISION, LABOR & EXPENSE	66,672.45	66,721.90	101,472.00	62,218.82	68,692.27	66,918.23	62,802.21	66,775.96	77,190.40	73,442.00	59,993.96	65,447.96	* 69,375.00
512000	MAINT. OF STRUCTURES & IMPROVE.	2,528.18	10,952.66	8,352.00	8,948.79	8,429.00	3,687.84	6,218.05	5,078.29	9,771.52	10,144.00	63,600.38	69,382.23	* 11,545.00
513000	PURCHASED WATER	360,719.61	385,747.89	230,366.00	156,244.10	269,691.70	430,221.15	453,319.66	418,871.86	467,625.74	300,000.00	313,261.26	341,739.56	375,000.00
	TOTAL SOURCE OF SUPPLY	429,920.24	463,422.45	340,190.00	227,411.71	346,812.97	500,827.22	522,339.92	490,726.11	554,587.66	383,586.00	436,855.60	476,569.75	455,920.00
	PUMPING EXPENSES													
522100	MAINT & REPAIRS TO EQUIPMENT	12,740.94	9,831.66	7,520.33	4,343.33	12,034.06	3,054.36	5,737.40	2,879.84	4,723.58	5,790.00	6,634.47	7,237.60	* 7,672.00
522200	MAINT & REPAIRS/STRUCT & IMPROV	1,994.94	3,716.96	6,665.67	4,322.18	14,236.51	3,912.81	8,682.74	7,048.11	18,632.44	22,297.00	6,283.83	6,855.09	* 7,266.00
523000	FUEL OR POWER PURCHASED	64,987.54	60,946.84	71,904.00	70,644.29	67,048.48	59,257.30	52,075.99	44,359.39	40,933.92	45,000.00	42,355.83	46,206.36	46,000.00
	TOTAL PUMPING EXPENSES	79,723.42	74,495.46	86,090.00	79,309.80	93,319.05	66,224.47	66,496.13	54,287.34	64,289.94	73,087.00	55,274.13	60,299.05	60,938.00
	WATER TREATMENT EXPENSES													
531000	SUPERVISION, LABOR & EXPENSE	12,198.56	17,022.06	21,907.00	26,704.81	18,908.17	14,320.27	14,325.22	15,144.53	6,388.08	6,627.00	7,844.30	8,557.42	8,500.00
532100	MAINT & REPAIRS/BLDGS & GROUNDS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,000.00	12.44	13.57	3,000.00
532200	MAINT & REPAIRS/FIXTURES,EQUIPT	3,497.20	3,443.38	7,097.00	2,805.42	3,611.37	4,808.79	2,849.00	5,112.13	6,152.36	5,000.00	8,498.43	9,271.01	5,000.00
	TOTAL WATER TREATMENT EXPENSES	15,695.76	20,465.44	29,004.00	29,510.23	22,519.54	19,129.06	17,174.22	20,256.66	12,540.44	14,627.00	16,355.17	17,842.00	16,500.00
	TRANSMISSION & DISTRIB EXPENSES													
542100	STREET & ROAD MAINTENANCE	10,334.21	13,138.76	13,138.76	5,194.89	19,792.60	8,656.19	13,498.26	6,860.90	12,509.91	14,466.00	24,871.92	27,133.00	* 28,761.00
542200	MAINT & REPAIRS TO T&D MAINS	30,181.41	49,497.84	49,497.84	32,256.46	42,317.76	57,768.71	41,294.38	31,645.72	22,520.61	21,946.00	37,363.68	40,760.38	* 43,206.00
542300	LOCATING MAINS	5,770.32	5,707.45	5,707.45	8,893.93	8,689.62	9,294.20	15,645.11	11,889.68	17,156.11	17,108.00	12,599.12	13,744.49	* 14,569.00
542400	MAINT & REPAIRS TO RES & TANKS	40,990.74	42,803.48	42,803.48	21,670.02	23,660.06	31,863.79	33,135.89	33,162.79	34,087.29	30,103.00	29,353.87	32,022.40	* 33,944.00
542500	MAINT & REPAIRS TO SERVICES	37,043.35	34,058.18	34,058.18	63,245.80	32,299.38	29,356.38	49,722.83	46,103.84	35,563.72	39,710.00	32,712.01	35,685.83	* 37,827.00
542600	MAINT & REPAIRS TO HYDRANTS	30,752.04	14,603.94	14,603.94	3,047.65	43,392.89	34,274.12	30,844.20	33,737.97	16,289.17	32,559.00	8,549.79	9,327.04	18,654.00
542700	MAINT & REPAIRS TO METERS, SHOP	954.27	2,966.45	2,966.45	222.65	60.99	479.59	2,580.28	119.18	1,178.23	5,000.00	1,605.77	5,000.00	5,000.00
542800	MAINT & REPAIRS TO METERS, FIELD	14,074.71	18,726.08	18,726.08	10,072.92	(337.78)	23,886.84	18,348.53	48,416.02	33,058.47	26,706.00	10,289.66	11,225.08	26,706.00
	TRANSPIRATION A DISTRICT THE	450 404 05	101 502 10	101 502 10	111 501 22	1 50 055 50	105 550 03	205.050.40	211.02610	150 050 51	107 500 00	155 015 00	151,000,01	200 ((= 00
	TRANSMISSION & DISTRIB. EXP.	170,101.05	181,502.18	181,502.18	144,604.32	169,875.52	195,579.82	205,069.48	211,936.10	172,363.51	187,598.00	157,345.82	174,898.24	208,667.00
	CHOTOMER A COOLINES EMPENSES													
551000	CUSTOMER ACCOUNTS EXPENSES	25 771 07	20 249 17	17.040.24	10 126 42	1 005 02	922 11	686.63	1 100 00	10 612 12	10.651.27	6 405 01	6 007 30	9 500 00
551000	METER READING SERVICE CALLS	25,771.97 34,880.55	29,248.17	17,040.24	10,136.42 34,389.98	1,085.93	832.11		1,188.89	10,613.13	10,651.27	6,405.01	6,987.28	8,500.00 * 20,420.00
	UNCOLLECTIBLE ACCOUNTS W/O	34,880.55 0.00	32,314.96	36,361.76		40,104.91 0.00	32,179.36 40.79	32,657.61 0.00	30,983.46 0.00	33,758.57	36,289.00 0.00	25,442.03 0.00	27,754.94	* 29,420.00 3,000.00
558000	UNCOLLECTIBLE ACCOUNTS W/O	0.00	0.00	0.00	0.00	0.00	40.79	0.00	0.00	0.00	0.00	0.00	0.00	3,000.00
	CUSTOMER ACCOUNTS EXPENSES	60,652.52	61,563.13	53,402.00	44,526.40	41,190.84	33,052.26	33,344.24	32,172.35	44,371.70	46,940.27	31,847.04	34,742.23	40,920,00
	COSTONIER ACCOUNTS EAFENSES	00,032.32	01,303.13	23,402.00	++,320.40	+1,170.04	33,032.20	33,344.24	34,174.33	++,3/1./0	40,740.47	31,047.04	34,742.23	40,920.00
	ADMINISTRATIVE & GENERAL EXP.													
	ADMINISTRATIVE & CENERAL EAF.													
561000	ADMIN & GENERAL WAGES	240,103.39	230,529.89	247,597.72	253,029.87	270,951.01	267,871.79	276,608.23	294,137.94	414,095.32	440,700.00	376,985.08	408,400.50	444,734.00
561500	ADMIN & GENERAL WAGES - FIELD	103,569.29	105,537.95	112,438.13	121,107.65	103,091.83	105,305.27	108,546.83	106,451.20	109,140.98	113,808.00	92,779.61	100,511.24	* 117,342.00
301300	TELED WAGES - TILLD	103,307.23	103,331.73	112,730.13	121,107.03	105,071.05	100,000.27	100,540.03	100,431.20	102,140.20	113,000.00	72,117.01	100,511.24	111,074,00
	ADMIN WAGES	343,672.68	336,067,84	360.035.85	374,137.52	374,042.84	373,177.06	385,155.06	400,589.14	523,236.30	554,508.00	469,764.69	508,911.75	562,076.00
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G/L		2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2017-18		2018-19		2018-19
ACCT		Actual		11 Months	Projected	Proposed								
NO.	DESCRIPTION	Totals	Budget	Totals	Totals	Budget								
	OFFICE & OTHER EXPENSES													
562110	OFFICE SUPPLIES	5,188.26	3,878.46	5,092.03	3,982.99	3,583.29	5,425.07	4,164.33	4,125.75	4,388.27	4,175.00	4,361.35	4,757.84	* 5,043.00
562120	TELEPHONE & TELEGRAPH	3,518.08	7,133.30	8,792.82	9,587.32	9,845.83	10,150.90	14,612.06	9,060.38	8,066.16	7,506.00	8,545.50	9,322.36	* 9,882.00
562130	ALARM SERVICE	465.57	632.04	814.10	509.76	702.94	738.04	781.30	820.78	855.82	737.00	888.82	969.62	* 1,028.00
562140	UTILITIES	26,960.32	26,789.60	25,807.27	22,861.07	28,714.07	29,346.34	25,214.86	23,122.59	23,960.55	23,987.00	23,007.05	25,098.60	* 26,605.00
562150	DUES & SUBSCRIPTIONS	16,742.12	18,562.90	19,696.35	19,004.36	18,955.64	19,692.43	20,994.93	22,263.65	22,337.50	38,282.00	23,271.21	25,386.77	* 26,910.00
562160	POSTAGE	24,853.38	32,295.36	36,757.86	26,348.90	32,694.17	28,591.62	34,416.77	29,818.45	31,488.78	34,893.00	29,791.16	32,499.45	* 34,449.00
562170	PRINTING & STATIONARY	11,116.73	16,225.04	2,828.66	12,877.08	3,442.86	13,243.89	12,894.21	2,827.05	11,665.57	5,000.00	11,204.70	12,223.31	8,500.00
562180	OTHER	14,192.97	26,827.59	17,196.34	2,932.83	266.60	22,408.37	39,785.92	19,533.35	17,820.99	20,000.00	16,707.64	18,226.52	20,000.00
	SUB-TOTAL, OFFICE EXPENSES	103,037.43	132,344.29	116,985.43	98,104.31	98,205.40	129,596.66	152,864.38	111,572.00	120,583.64	134,580.00	117,777.43	128,484.47	132,417.00
562200	TRUCKS EXPENSES	62,393.73	47,124.74	62,864.90	55,030.04	52,276.27	78,101.23	41,366.63	51,930.32	48,414.06	45,000.00	39,455.10	43,041.93	45,000.00
562300	OFFICE EQUIPMENT RENTAL	3,225.58	3,252.72	3,252.72	3,227.82	3,099.99	3,710.95	3,801.71	3,801.71	3,972.01	3,245.00	2,967.17	3,236.91	* 3,431.00
562400	GENERAL SUPPLIES & EXPENSE	3,208.65	6,622.60	3,228.75	4,732.39	6,027.63	4,692.53	5,183.79	5,624.78	5,950.32	6,219.00	13,570.92	14,804.64	* 15,693.00
562500	SMALL TOOLS EXPENSE	1,507.09	3,913.80	3,010.72	1,111.97	967.40	952.53	1,385.52	996.58	2,597.67	2,000.00	895.03	976.40	2,000.00
562510	SMALL OFFICE EQUIPMENT	1,040.97	3,114.81	600.21	574.75	3,722.97	1,200.96	45.99	1,626.24	297.51	2,500.00	0.00	0.00	2,500.00
562600	COMMUNICATIONS EXPENSE	15,922.46	18,899.95	4,672.36	11,747.87	4,157.94	10,873.46	20,260.99	15,452.79	34,843.03	19,100.00	17,946.23	19,577.71	21,100.00
562700	OUTSIDE SERVICES EMPLOYED	78,439.69	80,560.66	86,503.70	176,975.96	73,005.71	77,820.17	59,204.88	119,422.78	113,093.40	120,000.00	87,731.85	95,707.47	143,707.00
562800	PERSONAL AUTO EXPENSE	603.98	493.45	913.50	784.92	1,292.62	650.73	1,039.63	712.85	1,094.57	1,500.00	956.48	1,043.43	1,500.00
	TOTAL OFFICE & OTHER	269,379.58	296,327.02	282,032.29	352,290.03	242,755.93	307,599.22	285,153.52	311,140.05	330,846.21	334,144.00	281,300.21	306,872.96	367,348.00
	INSURANCE EXPENSES													
563100	LIABILITY & CASUALTY INSURANCE	42,336.04	31,221.18	44,052.34	47,212.42	52,670.08	64,974.46	56,656.23	46,220.63	14,452.35	31,000.00	47,763.00	47,763.00	47,000.00
563200	WORKMENS COMPENSATION INSURAN	39,121.25	27,897.80	28,025.09	23,023.19	35,453.03	34,422.45	33,891.79	26,095.84	21,459.50	24,290.00	23,683.19	23,683.19	24,290.00
	TOTAL INSURANCE EXPENSE	81,457.29	59,118.98	72,077.43	70,235.61	88,123.11	99,396.91	90,548.02	72,316.47	35,911.85	55,290.00	71,446.19	71,446.19	71,290.00
	EMPLOYEES BENEFITS EXPENSES													
564200	PAID TIME OFF	91,155.75	87,706.22	83,980.27	100,089.10	88,510.41	89,462.54	91,356.96	101,060.29	92,112.64	95,163.00	80,931.63	87,675.93	* 102,936.00
564300	HOLIDAYS WITH PAY	30,779.12	30,786.48	32,400.98	33,029.88	32,081.44	30,241.90	31,620.30	32,556.29	38,002.06	40,282.00	35,939.52	35,939.52	* 48,096.00
564400	GROUP MEDICAL INSURANCE	197,425.18	326,532.08	328,579.87	334,550.39	338,758.81	363,331.44	359,951.66	344,887.49	358,052.77	383,555.00	329,671.81	359,641.97	* 381,220.00
564500	EMPLOYER PAYROLL TAXES	14,020.76	12,017.01	13,060.08	14,848.41	19,383.85	15,571.27	14,241.42	16,715.44	18,484.85	20,672.00	14,283.16	21,044.21	* 32,307.00
564600	PENSION PLAN COSTS	336,874.93	277,637.70	305,493.80	328,802.69	343,516.61	320,928.72	343,354.68	10,350.38	135,398.06	356,472.00	322,374.97	351,681.79	* 373,783.00
	TOTAL EMPLOYEES BENEFITS EXP.	670,255.74	734,679.49	763,515.00	811,320.47	822,251.12	819,535.87	840,525.02	505,569.89	642,050.38	896,144.00	783,201.09	855,983.43	938,342.00
	GENERAL PLANT EXPENSES													
567100	MAINT & REPAIRS/GEN STRUCTURES	52,170.99	62,436.42	25,083.09	26,287.97	51,668.80	36,295.09	29,098.22	51,139.52	30,989.48	31,000.00	80,799.12	88,144.49	45,000.00
567210	MAINT & REPAIRS/OFFICE EQUIP	7,419.68	9,273.04	2,998.08	1,156.84	233.75	3,561.14	700.50	3,586.36	3,845.08	388.12	2,485.24	2,711.17	2,000.00
567200	MAINT & REPAIRS/GEN EQUIPMENT	41,165.89	38,682.11	23,624.48	48,050.07	30,696.67	26,147.82	29,923.48	28,083.12	26,348.00	48,983.00	38,174.74	41,645.17	* 44,144.00

	TOTAL MAINTENANCE OF GEN PLANT	100,756.56	110,391.57	51,705.65	75,494.88	82,599.22	66,004.05	59,722.20	82,809.00	61,182.56	80,371.12	121,459.10	132,500.84	91,144.00

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G/L		2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2017-18		2018-19		2018-19
ACCT		Actual		11 Months	Projected	Proposed								
NO.	DESCRIPTION	Totals	Budget	Totals	Totals	Budget								
	OTHER ADMIN & GENERAL EXPENSES													
	DIRECTORS' FEES	6,400.00	6,300.00	8,000.00	9,000.00	7,600.00	7,100.00	6,600.00	7,400.00	8,900.00	8,000.00	.,	.,	8,000.00
568200	COLLECTION & HANDLING CHARGES	2,585.19	428.67	538.70	5,656.35	2,498.54	2,323.87	2,387.08	2,465.77	1,053.77	1,000.00	380.32	414.89	1,000.00
	TOTAL OTHER ADMIN & GEN EXP	8,985.19	6,728.67	8,538.70	14,656.35	10,098.54	9,423.87	8,987.08	9,865.77	9,953.77	9,000.00	6,480.32	7,014.89	9,000.00
	TOTAL OPERATING EXPENSES	2,230,600.03	2,344,762.23	2,228,093.10	2,223,497.32	2,293,588.68	2,489,949.81	2,514,514.89	2,191,668.88	2,451,334.32	2,635,295.39	2,431,329.36	2,647,081.31	2,822,145.00
	NET INCOME (LOSS) FROM OPER	538,506.77	346,001.99	343,760.90	278,652.32	290,343.51	(61,520.13)	(189,210.29)	(17,466.97)	(46,718.98)	245,555.61	18,735.16	42,716.35	844.00
	NET INCOME (LOSS)	1,027,502.45	765,227.20	735,511.90	669,489.72	662,464.12	326,575.05	197,992.45	374,878.99	347,309.96	646,520.61	415,124.98	445,640.21	406,858.00

^{*} Standard Increase applied to Proposed budget

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