creatline village

WATER DISTRICT

To:Board of DirectorsFrom:Karl B. Drew and Larrie Ann DavisDate:March 11, 2016Subject:2016-17 Proposed Cash Budget

Attached is the Proposed Cash Budget for fiscal year 2016-17. Following are some discussion points about the proposed budget:

1. PURCHASED WATER: The total current year purchases are expected to be \$392,244. With multiple below normal rainfall years we are expecting the figure for Purchased Water to remain at \$390,000.

Crestline-Lake Arrowhead Water Agency (CLAWA) voted at their March 3, 2016 to not increase water rates in the coming year. CLAWA's State Water Project Allocation was increased to 15% and further water restrictions have not been proposed. The State Water Resource Control Board has extended the emergency water conservation regulations through October 2016.

- 2. The major Discretionary Appropriations for the coming year are as follows:
 - Mainline Replacement: \$150,000 is budgeted for about 2,500 lf of mains. This includes the replacement of the 2" steel line that is a back-loop line between Lakeview and Crest Forest Drives. This item has been carried over from past years.
 - Storage Tank Work: We have budgeted \$30,000 for paving and fencing at the Zurich Tanks site. This will complete the work at the site, with the exception of any warranty items.
 - Well Exploration and Development: We have budgeted \$325,000 which includes \$300,000 for the development of two wells; Valle Vertical and Electra Vertical. An additional \$25,000 has been budgeted for additional well exploration.
 - Field Equipment and Vehicle Replacement: A total of \$68,000 has been budgeted for field equipment which consists of upgrading current telemetry equipment and the replacement of locating equipment. The District currently has two Ford F250 Super Duty Diesel vehicles needing replacement soon. The approximate cost of replacing both is \$80,000. The vehicles are listed but not included in the total cost of Discretionary Appropriations.
 - Office and Maintenance Facility Improvements and Equipment: A total of \$125,000 has been budgeted for improvements in this area, which include office partitions, new customer billing software, on-line payment processing and computer equipment.

- 3. The total District reserves are estimated to be \$1,086,967 or 42.7% of the Operating Budget. The Reserve for Future Improvements is \$167631 or 6.6% of the Operating Budget. The Contingency is estimated to be \$80,036 or 3.1% of the Operating Budget. The Reserve for Purchased Water will be \$539,300 or 21.2% of the Operating Budget.
- 4. A rate increase is **not** built into the budget. We may need to consider the possibility of incorporating a rate increase in the next year or two.

Crestline Village Water District Cash Budget Fiscal Year 2016-17

Reserve Carryover from Prior Year			\$1,767,500
Operating Revenues Operating Expenses Net Income from Operations		\$2,212,945 2,544,337 (331,392)	
Non-Operating Income		378,859	
Cash Reserves from Current Year		_	47,467
Available Cash Reserves			\$1,814,967
Discretionary Appropriations			
Inventory Mainline Replacement / Extensions		30,000	
Lakeview - Approx. 2,500 LF @ \$60.00 Storage Tank Work		150,000	
Zurich Tanks - Paving and Fencing Well Development		30,000	
Valle Vertical Electra Vertical Exploration Upgrade Telemetry Equipment Other Improvements Field Equipment Vehicle Replacement		150,000 150,000 25,000 25,000 20,000	
F250 Super Duty 4x4 (2) Locating Equipment (2) General Office & Maintenance Facility	80,000	0 8,000 15,000	
On-Line Payment Processing Office Partitions Board Room Update General Office Equipment		20,000 15,000 20,000 5,000	
General Billing Software Office Computer Equipment	_	5,000 45,000 15,000	728,000
Reserves (% of Operating Exp.)	42.7%		\$1,086,967
Committed Reserves (% of Operating Expenses) Reserve for Purchased Water Reserve for Future Improvements Contingency	21.2% 6.6% 3.1%	539,300 167,631 80,036	1 000 007
Minimum Emergency Reserve	11.8%_	300,000	1,086,967
Unallocated Reserve		=	\$0

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Crestline Village Water District Calculations for Reserve for Purchased Water and Target Net Income from Operations Fiscal Year 2016-17

Reserve for Purchased Water														
Reserve Carryover from Prior Year			\$569,300											
Base Annual Target Cost for Purchased Water	400,000													
	400.000	(00,000)												
Less: Estimated Excess/Overage Current Year Calculated Change to Reserve for Purchased Water	430,000	(30,000) (30,000)												
Increase/(Decrease) to Reserve for Purchased Water	Vater	(30,000)	(30,000)											
	Valor		(00,000)											
Projected Reserve for Purchased Water (Ma	Projected Reserve for Purchased Water (Maximum \$700,000)													
Target Net Income from Operations (Including	Non-Cash Ite	ems)												
		000 755												
Estimated Depreciation for Fiscal Year	Mater	603,755												
Increase/(Decrease) to Reserve for Purchased	vvater	(30,000)												
Target Net Income from Operations for Fiscal Ye	ar		573,755											
raiger net income nom operations for riscar re			575,755											
Projected Net Income from Operations with NO	(331,392)													
Amount to Achieve Target Net Income from		905,147												
Amount Available from Non-Operating Incom	e to Meet Tar	get												
		070 050												
Non-Operating Income		378,859												
Less: Debt Service Net Available from Non-Operating Income		0	378,859											
Net Available from Non-Operating income			370,039											
Amount to Achieve Target Income (Negative	exceeds target)		526,288											
		:												
Change in Monthly Water Bill to Achieve Increa	se	Services												
All Accounts		4,950	\$8.86											
Reserve for Purchased Water Begir	ning Balance	Change	Ending Balance											
2004-05	0	100,000	100,000											
2005-06	100,000	50,000	150,000											
2006-07	150,000	575,000	725,000											
2007-08 2008-09	725,000 698,866	(26,134) 1,134	698,866 700,000											
2008-09 2009-10	700,000	1,134	700,000											
2010-11	700,000	0	700,000											
2010-11	700,000	0	700,000											
2012-13	700,000	0	700,000											
2013-14	700,000	(30,200)	669,800											
2014-15	669,800	(100,500)	569,300											
	500 000		500,000											
2015-16	569,300	(30,000)	539,300											

G/L		2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15		2015-16		2016-17
ACCT		Actual		10 Months	Projected	Proposed								
NO.	DESCRIPTION	Totals	Budget	Totals	Totals	Budget								
	REVENUES													
	OPERATING REVENUES													
	WATER SALES													
411000	RESIDENTIAL WATER SALES	2,514,290.91	2,458,751.01	2,377,403.24	2,308,939.84	2,226,536.00	2,167,089.88	2,217,972.04	2,079,554.94	1,990,872.16	2,206,146.00	1,532,844.38	1,839,413.26	* 1,912,990.00
412000	BUSINESS WATER SALES	292,854.93	282,616.65	257,338.13	252,836.97	246,798.00	243,550.69	276,990.26	255,992.47	243,484.53	290,387.00	156,721.65	205,065.98	* 213,269.00
417000	OTHER WATER SALES	27,381.59	1,386.00	14,638.96	14,391.32	4,979.00	503.40	2,152.00	2,656.08	4,214.65	4,000.00	757.92	909.50	4,000.00
	TOTAL WATER SALES	2,834,527.43	2,742,753.66	2,649,380.33	2,576,168.13	2,478,313.00	2,411,143.97	2,497,114.30	2,338,203.49	2,238,571.34	2,500,533.00	1,690,323.95	2,045,388.74	2,130,259.00
	WATER SERVICES													
423100	TAPS & CONNECTION CHARGES	44,879.24	36,140.00	21,072.83	21,292.65	0.00	4,765.00	2,080.00	9,530.00	11,410.00	6,240.00	5,535.00	6,642.00	6,240.00
423200	SHUT-OFF & TURN-ON CHARGES	96,624.25	92,083.31	98,653.64	93,303.44	93,541.00	86,240.67	84,737.89	80,696.19	75,323.26	86,403.00	61,254.69	73,505.63	* 76,446.00
	TOTAL WATER SERVICES	141,503.49	128,223.31	119,726.47	114,596.09	93,541.00	91,005.67	86,817.89	90,226.19	86,733.26	92,643.00	66,789.69	80,147.63	82,686.00
	TOTAL OPERATING REVENUES	2,976,030.92	2,870,976.97	2,769,106.80	2,690,764.22	2,571,854.00	2,502,149.64	2,583,932.19	2,428,429.68	2,325,304.60	2,593,176.00	1,757,113.64	2,125,536.37	2,212,945.00
	NON-OPERATING REVENUES													
491000	REVENUE FROM LEASES	900.00	225.00	0.00	0.00	0.00	0.00	0.00	1,000.00		0.00	2,000.00	· · · · · · · · · · · · · · · · · · ·	0.00
492000	INTEREST REVENUES	106,678.26	118,331.45	70,775.08	28,241.33	14,643.00	8,125.62	6,893.07	7,392.50	5,971.17	6,000.00			6,000.00
493100	TAXES REVENUE	228,950.46	236,112.29	240,907.37	221,320.14	213,389.00	206,638.91	206,340.09	208,087.35	211,898.39	207,570.00	212,364.47	<i>'</i>	* 220,859.00
493200	AVAILABILITY ASSESSMENTS	182,264.28	152,840.82	150,005.66	149,236.25	148,434.00	149,005.19	147,479.23	147,594.72	148,634.63	142,000.00	141,767.25	141,767.25	142,000.00
495250	CONTRIBUTIONS IN AID RECEIVED	176,188.44	43,750.00	19,149.83	18,240.00	11,557.00	21,596.25	3,010.00	4,560.00	10,640.00	5,000.00	0.00	0.00	5,000.00
495900	MISCELLANEOUS REVENUES	11,992.19	19,104.70	8,157.74	2,187.49	3,728.00	5,471.43	8,398.22	19,460.61	10,058.55	5,000.00	5,205.76	6,246.91	5,000.00
	TOTAL NON-OPERATING REVENUES	706,973.63	570,364.26	488,995.68	419,225.21	391,751.00	390,837.40	372,120.61	388,095.18	387,202.74	365,570.00	365,957.13	368,538.16	378,859.00
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	TOTAL REVENUES	3,683,004.55	3,441,341.23	3,258,102.48	3,109,989.43	2,963,605.00	2,892,987.04	2,956,052.80	2,816,524.86	2,712,507.34	2,958,746.00	2,123,070.77	2,494,074.53	2,591,804.00

G/L	l i	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15		2015-16		2016-17
ACCT		Actual		10 Months	Projected	Proposed								
NO.	DESCRIPTION	Totals	Budget	Totals	Totals	Budget								
	EXPENSES										<u>g</u>			
	SOURCE OF SUPPLY EXPENSES													
511000	SUPERVISION, LABOR & EXPENSE	63,038.37	79,525.48	66,672.45	66,721.90	101,472.00	62,218.82	68,692.27	66,918.23	62,802.21	82,377.00	58,222.35	69,866.82	* 74,059.00
512000	MAINT. OF STRUCTURES & IMPROVE.	12,985.26	12,192.37	2,528.18	10,952.66	8,352.00	8,948.79	8,429.00	3,687.84	6,218.05	7,110.00	2,547.83	3,057.40	* 3,241.00
513000	PURCHASED WATER	377,847.59	501,964.72	360,719.61	385,747.89	230,366.00	156,244.10	269,691.70	430,221.15	453,319.66	517,713.00		392,243.98	390,000.00
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	TOTAL SOURCE OF SUPPLY	453,871.22	593,682.57	429,920.24	463,422.45	340,190.00	227,411.71	346,812.97	500,827.22	522,339.92	607,200.00	387,640.16	465,168.19	467,300.00
	PUMPING EXPENSES													
522100	MAINT & REPAIRS TO EQUIPMENT	2,982.63	7,291.22	12,740.94	9,831.66	7,520.33	4,343.33	12,034.06	3,054.36	5,737.40	6,883.00	1,896.79	2,276.15	* 2,413.00
522200	MAINT & REPAIRS/STRUCT & IMPROV	2,763.52	2,772.77	1,994.94	3,716.96	6,665.67	4,322.18	14,236.51	3,912.81	8,682.74	10,802.00	6,044.55	7,253.46	* 7,689.00
523000	FUEL OR POWER PURCHASED	72,490.96	57,066.28	64,987.54	60,946.84	71,904.00	70,644.29	67,048.48	59,257.30	52,075.99	60,000.00	35,229.04	42,274.85	60,000.00
	TOTAL PUMPING EXPENSES	78,237.11	67,130.27	79,723.42	74,495.46	86,090.00	79,309.80	93,319.05	66,224.47	66,496.13	77,685.00	43,170.38	51,804.46	70,102.00
	WATER TREATMENT EXPENSES													
531000	SUPERVISION, LABOR & EXPENSE	3,620.78	11,374.34	12,198.56	17,022.06	21,907.00	26,704.81	18,908.17	14,320.27	14,325.22	17,029.00	5,940.52	7,128.62	* 7,556.00
532100	MAINT & REPAIRS/BLDGS & GROUNDS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,000.00	0.00	0.00	3,000.00
532200	MAINT & REPAIRS/FIXTURES, EQUIPT	2,928.32	14,059.10	3,497.20	3,443.38	7,097.00	2,805.42	3,611.37	4,808.79	2,849.00	2,000.00	4,498.71	5,398.45	5,000.00
		6.540.40		15 (05 5 6	20.465.44	20.004.00	20 510 22	22 510 51	10.100.07	15 15 1 22		10,400,00	10 505 00	
	TOTAL WATER TREATMENT EXPENSES	6,549.10	25,433.44	15,695.76	20,465.44	29,004.00	29,510.23	22,519.54	19,129.06	17,174.22	22,029.00	10,439.23	12,527.08	15,556.00
	TRANSMISSION & DISTRIB EXPENSES													
542100	STREET & ROAD MAINTENANCE	12,060.66	13,418.81	10,334.21	13,138.76	13,138.76	5,194.89	19,792.60	8,656.19	13,498.26	13,918.00	6,130.91	7,357.09	* 7,799.00
542200	MAINT & REPAIRS TO T&D MAINS	42,527.04	30,929.23	30,181.41	49,497.84	49,497.84	32,256.46	42,317.76	57,768.71	41,294.38	34,299.00	23,770.74	28,524.89	* 30,236.00
542300	LOCATING MAINS	7,164.16	6,745.32	5,770.32	5,707.45	5,707.45	8,893.93	8,689.62	9,294.20	15,645.11	17,450.00	8,190.58	9,828.70	* 10,418.00
542400	MAINT & REPAIRS TO RES & TANKS	14,141.25	29,768.76	40,990.74	42,803.48	42,803.48	21,670.02	23,660.06	31,863.79	33,135.89	39,979.00	30,320.84	36,385.01	* 38,568.00
542500	MAINT & REPAIRS TO SERVICES	24,472.49	34,542.22	37,043.35	34,058.18	34,058.18	63,245.80	32,299.38	29,356.38	49,722.83	46,047.00	30,223.74	36,268.49	* 38,445.00
542600	MAINT & REPAIRS TO HYDRANTS	11,524.92	21,845.49	30,752.04	14,603.94	14,603.94	3,047.65	43,392.89	34,274.12	30,844.20	21,250.00	26,818.89	32,182.67	32,559.00
542700	MAINT & REPAIRS TO METERS, SHOP	377.77	811.12	954.27	2,966.45	2,966.45	222.65	60.99	479.59	2,580.28	800.00	119.18	143.02	800.00
542800	MAINT & REPAIRS TO METERS, FIELD	9,969.78	12,816.99	14,074.71	18,726.08	18,726.08	10,072.92	(337.78)	23,886.84	18,348.53	17,309.00	16,556.99	19,868.39	19,868.00
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	TRANSMISSION & DISTRIB. EXP.	122,238.07	150,877.94	170,101.05	181,502.18	181,502.18	144,604.32	169,875.52	195,579.82	205,069.48	191,052.00	142,131.87	170,558.24	178,693.00
	CUSTOMER ACCOUNTS EXPENSES													
551000	METER READING	26,317.06	22,481.28	25,771.97	29,248.17	17,040.24	10,136.42	1,085.93	832.11	686.63	500.00	1,052.07	1,262.48	1,262.00
552000	SERVICE CALLS	34,071.00	30,044.50	34,880.55	32,314.96	36,361.76	34,389.98	40,104.91	32,179.36	32,657.61	35,242.00	25,709.24	30,851.09	* 32,702.00
558000	UNCOLLECTIBLE ACCOUNTS W/O	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40.79	0.00	0.00	0.00	0.00	0.00
	CUSTOMER ACCOUNTS EXPENSES	60,388.06	52,525.78	60,652.52	61,563.13	53,402.00	44,526.40	41,190.84	33,052.26	33,344.24	35,742.00	26,761.31	32,113.57	33,964.00
	ADMINISTRATIVE & GENERAL EXP.													
561000	ADMIN & GENERAL WAGES	272,606.36	242,982.02	240,103.39	230,529.89	247,597.72	253,029.87	270,951.01	267,871.79	276,608.23	285,673.00	228,475.51	282,874.44	* 299,847.00
561500	ADMIN & GENERAL WAGES - FIELD	87,875.75	106,634.75	103,569.29	105,537.95	112,438.13	121,107.65	103,091.83	105,305.27	108,546.83	107,466.00	79,053.62	97,875.91	* 103,748.00
		260 402 **	240 (16 77	242 (72 50	226.067.04	260.025.05	074 107 50	274 042 04	272 177 04	205 155 05	202 120 00	207 520 12	200 750 25	402 505 00
	ADMIN WAGES	360,482.11	349,616.77	343,672.68	336,067.84	360,035.85	374,137.52	374,042.84	373,177.06	385,155.06	393,139.00	307,529.13	380,750.35	403,595.00

G/L	[]	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15		2015-16		2016-17
ACCT		Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual		10 Months	Projected	Proposed
NO.	DESCRIPTION	Totals	Totals	Totals	Totals	Totals	Totals	Totals	Totals	Totals	Budget	Totals	Totals	Budget
	OFFICE & OTHER EXPENSES													
562110	OFFICE SUPPLIES	10,042.22	9,446.72	5,188.26	3,878.46	5,092.03	3,982.99	3,583.29	5,425.07	4,164.33	4,887.00	3,424.51	4,109.41	* 4,356.00
562120	TELEPHONE & TELEGRAPH	4,929.41	5,826.51	3,518.08	7,133.30	8,792.82	9,587.32	9,845.83	10,150.90	14,612.06	17,194.00	6,475.98	7,771.18	* 8,237.00
562130	ALARM SERVICE	405.57	620.76	465.57	632.04	814.10	509.76	702.94	738.04	781.30	994.00	820.78	984.94	* 1,044.00
562140	UTILITIES	22,541.64	24,562.61	26,960.32	26,789.60	25,807.27	22,861.07	28,714.07	29,346.34	25,214.86	32,793.00	18,080.17	21,696.20	* 22,998.00
562150	DUES & SUBSCRIPTIONS	14,003.08	15,376.34	16,742.12	18,562.90	19,696.35	19,004.36	18,955.64	19,692.43	20,994.93	27,265.00	22,041.69	26,450.03	* 28,037.00
562160	POSTAGE	24,845.31	27,518.54	24,853.38	32,295.36	36,757.86	26,348.90	32,694.17	28,591.62	34,416.77	41,577.00	25,822.05	30,986.46	* 32,846.00
562170	PRINTING & STATIONARY	10,715.79	5,303.55	11,116.73	16,225.04	2,828.66	12,877.08	3,442.86	13,243.89	12,894.21	7,088.00	2,499.23	2,999.08	13,243.00
562180	OTHER	12,826.21	22,937.60	14,192.97	26,827.59	17,196.34	2,932.83	266.60	22,408.37	39,785.92	40,000.00	12,081.69	14,498.03	30,000.00
	SUB-TOTAL, OFFICE EXPENSES	100,309.23	111,592.63	103,037.43	132,344.29	116,985.43	98,104.31	98,205.40	129,596.66	152,864.38	171,798.00	91,246.10	109,495.32	140,761.00
562200	TRUCKS EXPENSES	37,318.75	61,763.55	62,393.73	47,124.74	62,864.90	55,030.04	52,276.27	78,101.23	41,366.63	55,000.00	43,207.69	51,849.23	55,000.00
562300	OFFICE EQUIPMENT RENTAL	1,874.88	1,899.39	3,225.58	3,252.72	3,252.72	3,227.82	3,099.99	3,710.95	3,801.71	4,707.00	2,331.17	2,797.40	* 2,965.00
562400	GENERAL SUPPLIES & EXPENSE	6,719.17	2,847.19	3,208.65	6,622.60	3,228.75	4,732.39	6,027.63	4,692.53	5,183.79	6,061.00	5,251.51	6,301.81	* 6,680.00
562500	SMALL TOOLS EXPENSE	3,115.96	4,033.42	1,507.09	3,913.80	3,010.72	1,111.97	967.40	952.53	1,385.52	2,000.00	655.36	786.43	2,000.00
562510	SMALL OFFICE EQUIPMENT	0.00	218.78	1,040.97	3,114.81	600.21	574.75	3,722.97	1,200.96	45.99	2,500.00		0.00	2,500.00
562600	COMMUNICATIONS EXPENSE	13,520.49	12,727.59	15,922.46	18,899.95	4,672.36	11,747.87	4,157.94	10,873.46	20,260.99	19,100.00	12,134.07	14,560.88	15,100.00
562700	OUTSIDE SERVICES EMPLOYED	102,894.00	71,225.94	78,439.69	80,560.66	86,503.70	176,975.96	73,005.71	77,820.17	59,204.88	90,000.00	71,013.78	85,216.54	120,000.00
562800	PERSONAL AUTO EXPENSE	0.00	372.70	603.98	493.45	913.50	784.92	1,292.62	650.73	1,039.63	1,500.00	712.85	855.42	1,500.00
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	TOTAL OFFICE & OTHER	265,752.48	266,681.19	269,379.58	296,327.02	282,032.29	352,290.03	242,755.93	307,599.22	285,153.52	352,666.00	226,552.53	271,863.04	346,506.00
	INSURANCE EXPENSES													
563100	LIABILITY & CASUALTY INSURANCE	46,265.83	31,156.87	42,336.04	31,221.18	44,052.34	47,212.42	52,670.08	64,974.46	56,656.23	62,211.00	26,805.00	26,805.00	* 28,949.00
563200	WORKMENS COMPENSATION INSURAN	48,806.42	41,555.36	39,121.25	27,897.80	28,025.09	23,023.19	35,453.03	34,422.45	33,891.79	20,796.00	22,490.04	22,490.04	22,490.00
	TOTAL INSURANCE EXPENSE	95,072.25	72,712.23	81,457.29	59,118.98	72,077.43	70,235.61	88,123.11	99,396.91	90,548.02	83,007.00	49,295.04	49,295.04	51,439.00
	TOTAL INSURANCE EXTENSE	95,072.25	72,712.23	81,437.29	39,110.98	12,011.43	70,235.01	88,125.11	99,390.91	90,548.02	85,007.00	49,295.04	49,295.04	51,453.00
	EMPLOYEES BENEFITS EXPENSES													
564200	PAID TIME OFF	83,268.22	84,250.32	91,155.75	87,706.22	83,980.27	100,089.10	88,510.41	89,462.54	91,356.96	94,896.00	80,993.88	100,278.14	* 106,295.00
564300	HOLIDAYS WITH PAY	29,372.86	30,329.16	30,779.12	30,786.48	32,400.98	33,029.88	32,081.44	30,241.90	31,620.30	33,518.00	32,556.29	32,556.29	* 34,510.00
564400	GROUP MEDICAL INSURANCE	172,852.75	188,979.31	197,425.18	326,532.08	328,579.87	334,550.39	338,758.81	363,331.44	359,951.66	359,880.00	317,504.75	381,005.70	* 403,866.00
564500	EMPLOYER PAYROLL TAXES	15,421.90	12,883.17	14,020.76	12,017.01	13,060.08	14,848.41	19,383.85	15,571.27	14,241.42	15,927.00	10,524.77	16,033.03	* 16,995.00
564600	PENSION PLAN COSTS	109,609.17	823,102.29	336,874.93	277,637.70	305,493.80	328,802.69	343,516.61	320,928.72	343,354.68	384,242.00	264,715.91	317,659.09	* 336,719.00
20.000		-07,007.17	525,102.27	556,67 1.95	211,001.10	555,155.00	520,002.09	5.5,510.01	520,520.72	5.5,5500	50 1,2 12.00	201,710.01	511,007.07	220,725100
	TOTAL EMPLOYEES BENEFITS EXP.	410,524.90	1,139,544.25	670,255.74	734,679.49	763,515.00	811,320.47	822,251.12	819,535.87	840,525.02	888,463.00	706,295.60	847,532.25	898,385.00
	GENERAL PLANT EXPENSES													
567100	MAINT & REPAIRS/GEN STRUCTURES	21,020.18	39,653.96	52,170.99	62,436.42	25,083.09	26,287.97	51,668.80	36,295.09	29,098.22	30,237.00	43,669.08	52,402.90	35,547.00
567210	MAINT & REPAIRS/OFFICE EQUIP	8,290.94	625.00	7,419.68	9,273.04	2,998.08	1,156.84	233.75	3,561.14	700.50	2,000.00		0.00	2,000.00
567200	MAINT & REPAIRS/GEN EQUIPMENT	20,390.62	45,373.49	41,165.89	38,682.11	23,624.48	48,050.07	30,696.67	26,147.82	29,923.48	35,595.00	25,353.94	30,424.73	* 32,250.00
	TOTAL MANTENANCE OF CENTY ANT	40 701 74	05 (50 15	100 754 54	110 201 55	51 5 05 55	75 404 00	02 500 22	66.004.07	50 700 20	(7.022.02	(0.022.02	02 027 52	<0 707 00
	TOTAL MAINTENANCE OF GEN PLANT	49,701.74	85,652.45	100,756.56	110,391.57	51,705.65	75,494.88	82,599.22	66,004.05	59,722.20	67,832.00	69,023.02	82,827.62	69,797.00

G/L		2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15		2015-16		2016-17
ACCT		Actual		10 Months	Projected	Proposed								
NO.	DESCRIPTION	Totals	Budget	Totals	Totals	Budget								
	OTHER ADMIN & GENERAL EXPENSES													
568100	DIRECTORS' FEES	7,200.00	7,067.07	6,400.00	6,300.00	8,000.00	9,000.00	7,600.00	7,100.00	6,600.00	8,000.00	6,400.00	6,900.00	8,000.00
568200	COLLECTION & HANDLING CHARGES	3,117.36	5,648.44	2,585.19	428.67	538.70	5,656.35	2,498.54	2,323.87	2,387.08	1,000.00	336.35	403.62	1,000.00
	TOTAL OTHER ADMIN & GEN EXP	10,317.36	12,715.51	8,985.19	6,728.67	8,538.70	14,656.35	10,098.54	9,423.87	8,987.08	9,000.00	6,736.35	7,303.62	9,000.00
	TOTAL OPERATING EXPENSES	1.913.134.40	2,816,572.40	2.230.600.03	2.344.762.23	2.228.093.10	2,223,497.32	2.293.588.68	2,489,949.81	2,514,514.89	2.727.815.00	1,975,574.62	2.371.743.46	2.544.337.00
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	NET INCOME (LOSS) FROM OPER	1,062,896.52	54,404.57	538,506.77	346,001.99	343,760.90	278,652.32	290,343.51	(61,520.13)	(189,210.29)	(134,639.00)	(218,460.98)	(246,207.09)	(331,392.00)
	NET INCOME (LOSS)	1,769,870.15	624,768.83	1,027,502.45	765,227.20	735,511.90	669,489.72	662,464.12	326,575.05	197,992.45	230,931.00	147,496.15	122,331.07	47,467.00

* Standard Increase applied to Proposed budget